WHAT IS THE PROJECT MANAGEMENT?

WCTP 2014
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AGENDA

- What is Project?
- Communicate!
- Teambuilding
- Project Management
- Conclusion

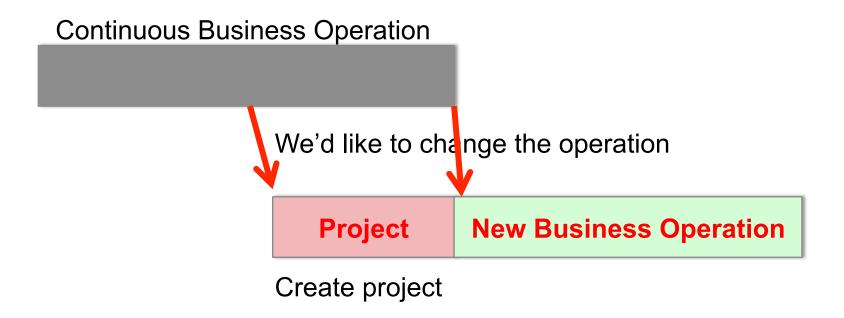
Project is...

Planned set of interrelated tasks to be executed over a fixed period and within certain cost and other limitations.

It has a own objective. It means each project is unique.

- Temporary
- Unique products, services
- Clear Purpose
- Progressive Elaboration

View from the company...



We need to execute project successfully Goal setting is important

- The goal must be easily understood
- Product / Service must be clearly defined

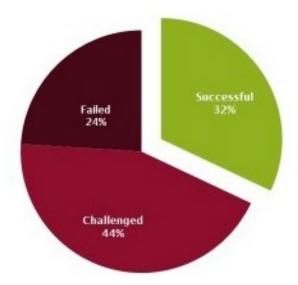
All the people related to the project will be happy.

We want to be happy, but…

68% Of All Projects Not Successful

Ausgestellt am 8. März 2012 von Ingo Meironke in Business, English, Featured, Resource Management

Standish Group stated in their Chaos Report of 2009 that ~68% of all projects are not successful.



CHAOS Summary 2009, Standish Group

We want to be happy!

We need to understand Project Management.

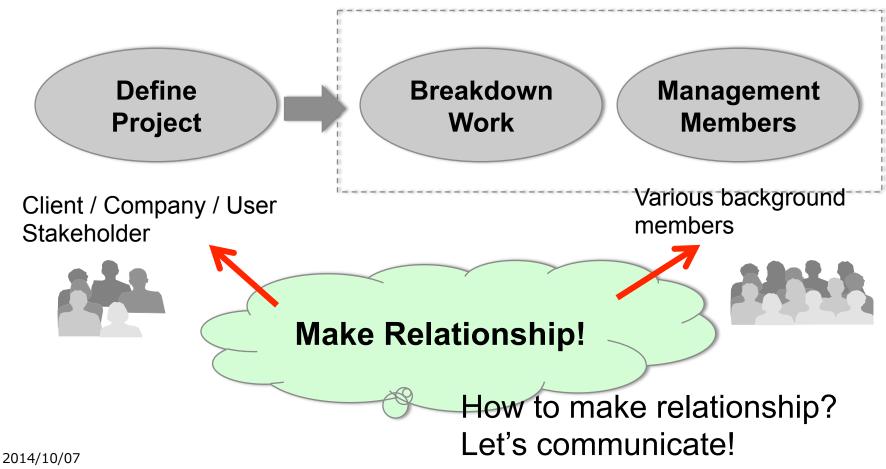
So, We execute project successfully by using scientific / logical method.

It is Modern Project Management.



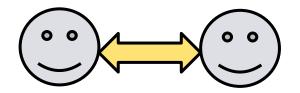


Project is Fixed, Unique and People work.

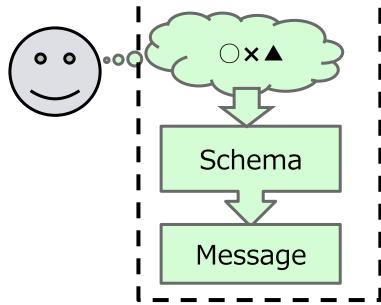


Chikako Morimoto 2014

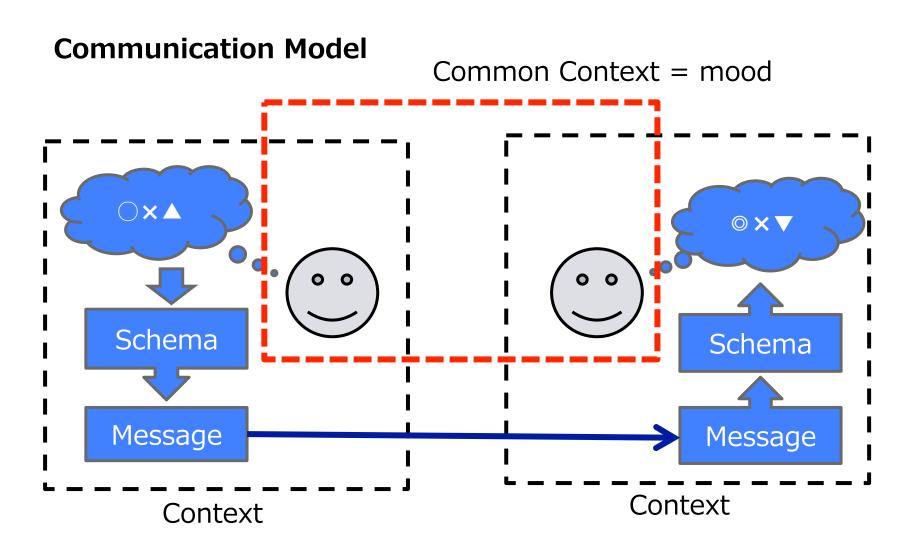
Communication is two-way method.



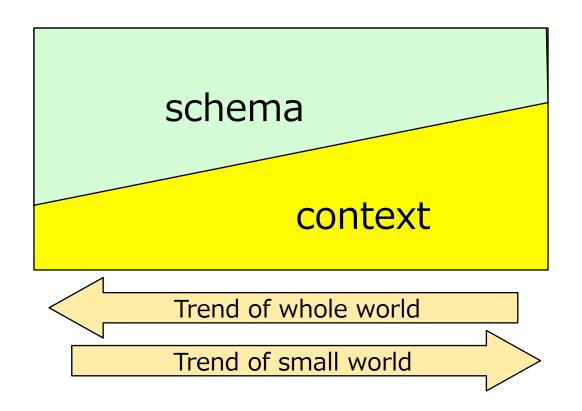
But, we have own protocol method.



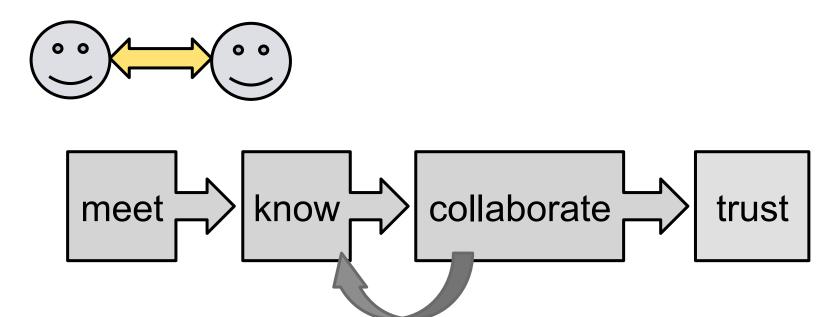
We have each schema. (Knowledge, Meanings) It's depend on our each experience.



Ratio of schema and context in the communication



How do we build a trust relationship?



Characteristics / Personal interest / Skills / Thinking method / Attitude / Role of team / ..and more

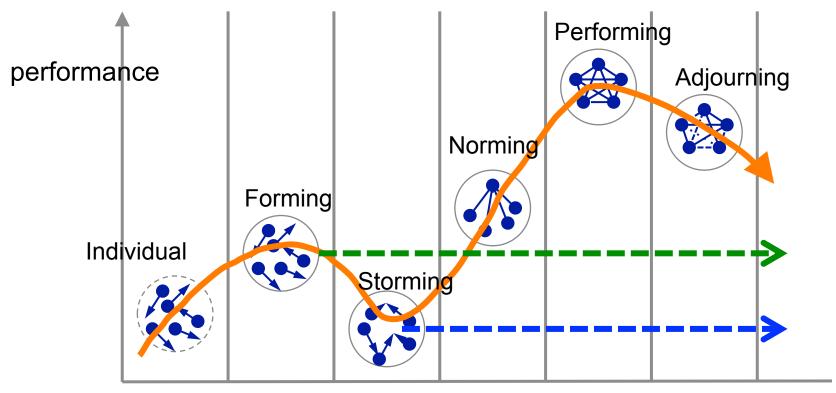
System development project is a continuous process of making consensus.

So, we need

Team management (people management)

Product/Service management (value management)

Team doesn't occur by itself, it need to be created. Tuckman's teambuilding model

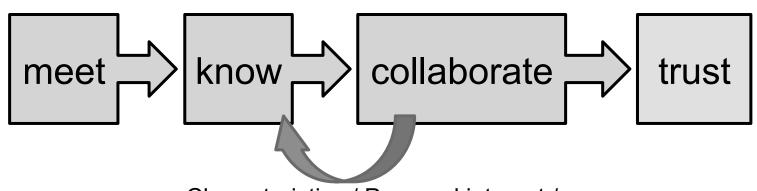


Step of teambuilding

The storming step is not BAD, it is needed to understand each other.

But, long storming step lead low performance.

Teambuilding is not only leader's task, it is all member's task.



Characteristics / Personal interest / Skills / Thinking method / Attitude / Role of team / ..and more

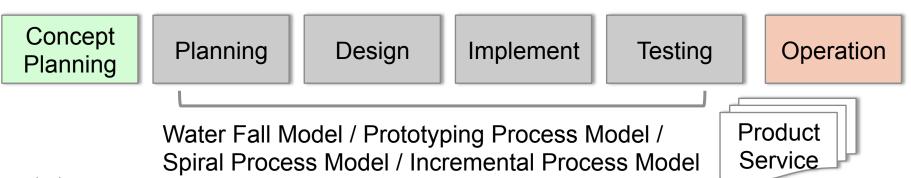
Modern Project Management is Process oriented methodology.

PMBOK Guide describes processes in IPO (Input – Process –Output)

PMBOK:

A Guide to the Project Management Body of Knowledge

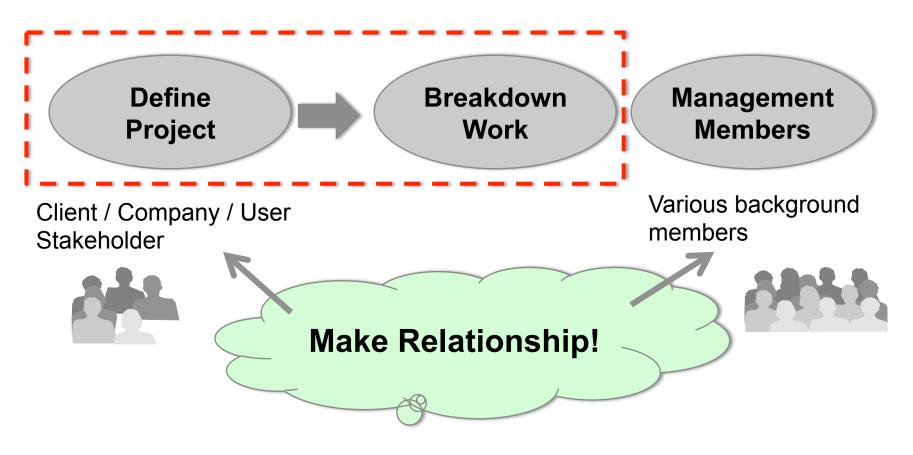
Basic process on Project



Process Approach

- "Process" is a set of interrelated or interacting activities which transforms input into output by using available resources.
- "Process Approach" is to clarify the process in the organization to understand the interaction of process and operate a series of process as a system.

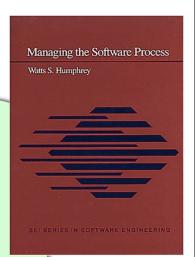
Project is Fixed, Unique and People work.



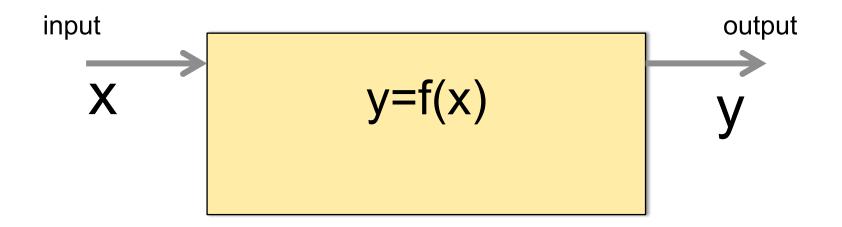
Definition of Software Development Project Process

"Managing the Software Process" (1989 Watt S. Humphrey)

- A set of tasks that, when properly performed, produces the desired result.
- A fully effective software process must consider the relationships of all the required tasks, the tools and methods used, and the skill, training, and motivation of people involved.

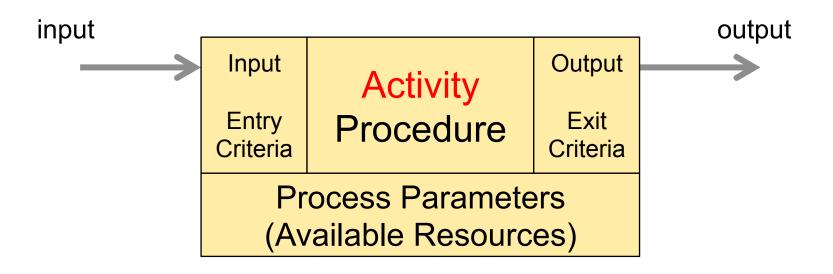


Software is not simple like the 'Mathematical model'.



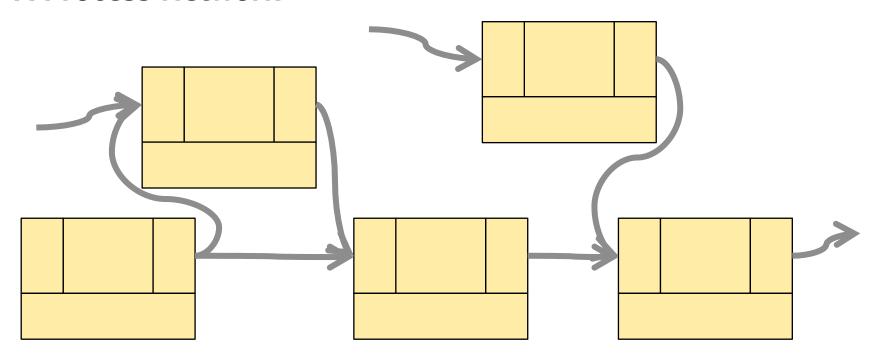
Process transforms input into output by using available resources.

Software is not simple like the 'Mathematical model'.



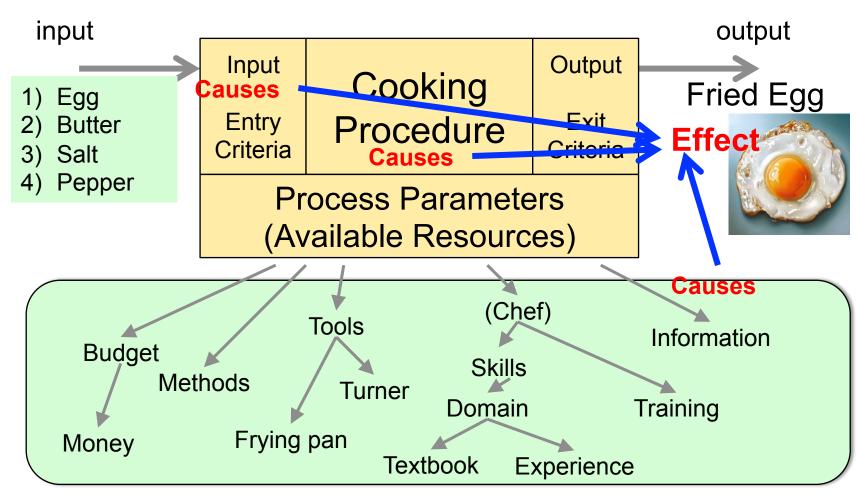
Budget / Skill / Knowledge / Tools / Facility / Information

A Process Network



Inter-related "Processes" (nodes) are connected by an "Arrow (line)".

Cooking Process of fried egg



Cause and Effect

- Change of process parameters (cause)
- Effect on product

Please consider cause and effect of the 'over-cooked' fried egg.

Over-cooked fried egg

- Lack of cooking experiences (skill)
- Recipe description error (information)

occurred

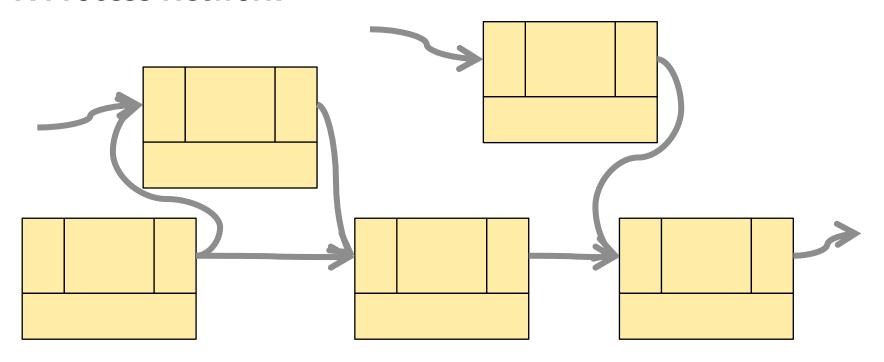
- Bad control of fire ((detailed) skill)
- Too much cooking time ((allocated) resource)

occurred

Over-cooked fried egg(effect)

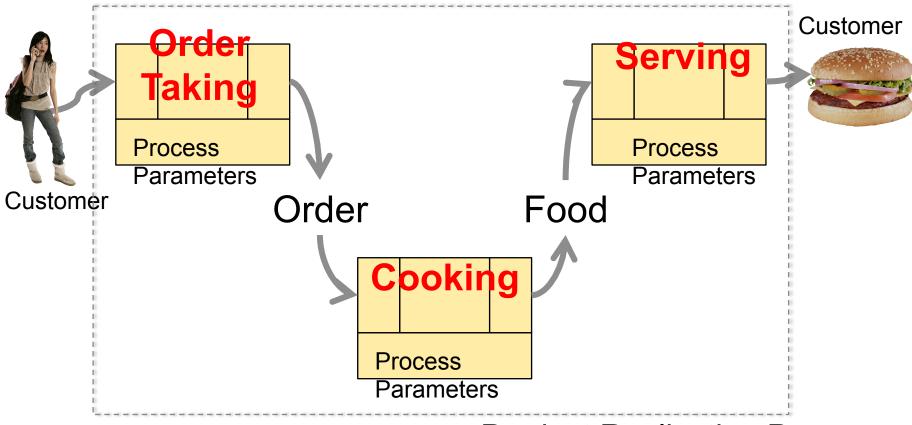


A Process Network



Inter-related "Processes" (nodes) are connected by an "Arrow (line)".

Restaurant Process



Product Realization Process Support Process

Breakfast exercise

Check your process.

Step1: Start from the end of process network

Step2: Check the useless processes

Step3: Check the wasting time processes

Did you consider the background of breakfast? What is the true request of your girlfriend?

They are preconditions of process parameters.

- --- Constraints
- --- Customer Requirements

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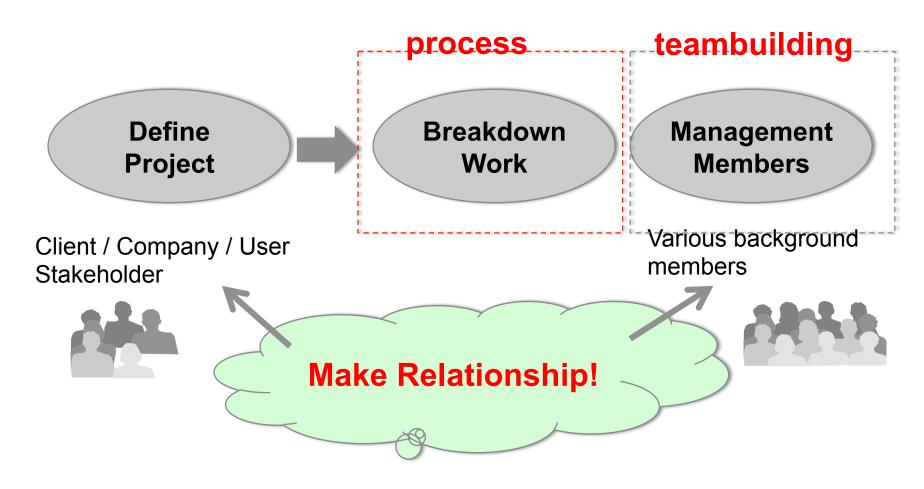
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CONCLUSION

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Project is Fixed, Unique and People work.



CONCLUSION

- Motivation of members and leaders is a core concept of software project success.
- Teambuilding is effective to increase motivation.
- Each software project has its unique situations.
 Every software project is different.
- Analysis of real situations of software project by various methods enhances your abilities to manage software project.

Thank you for your attention.

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